# Brand Management & Media Planning

LM in Marketing & Digital Communication



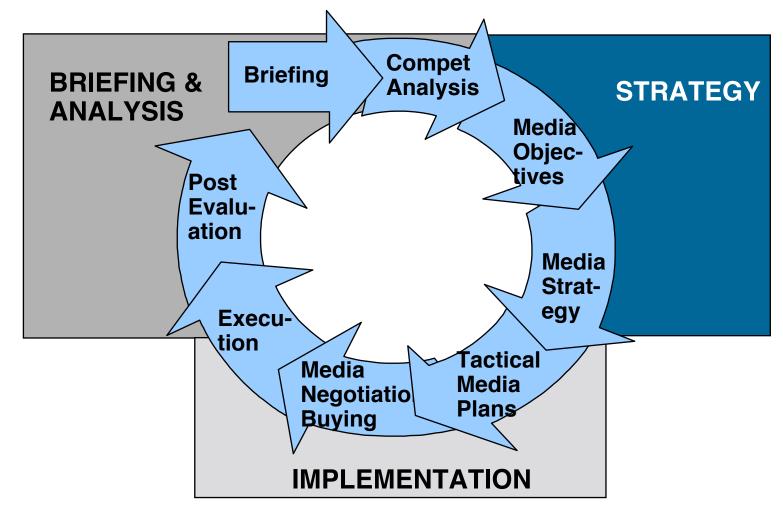




# Paid Media planning process

Lesson 6 part 3 Thursday November, 21

#### Media planning process





#### Paid Media planning process

- 1. Briefing
- 2. Competitors Analysis
- 3. Media objectives' setting
- 4. Media Strategy
- 5. Media plan
- 6. Media negotiation and buying
- 7. Execution
- 8. Post-evaluation



# 1. The media briefing



#### 1. The media briefing

# The briefing is the **set of information** that we need **to plan the communication campaign**

- Who should we reach? (target audience)
- How much money do we have? (budget)
- The communication's objectives (awareness, image, behavious...)
- The timing (for when our objectives must be achieve)
- With what kind of message



# 2. competitors analysis

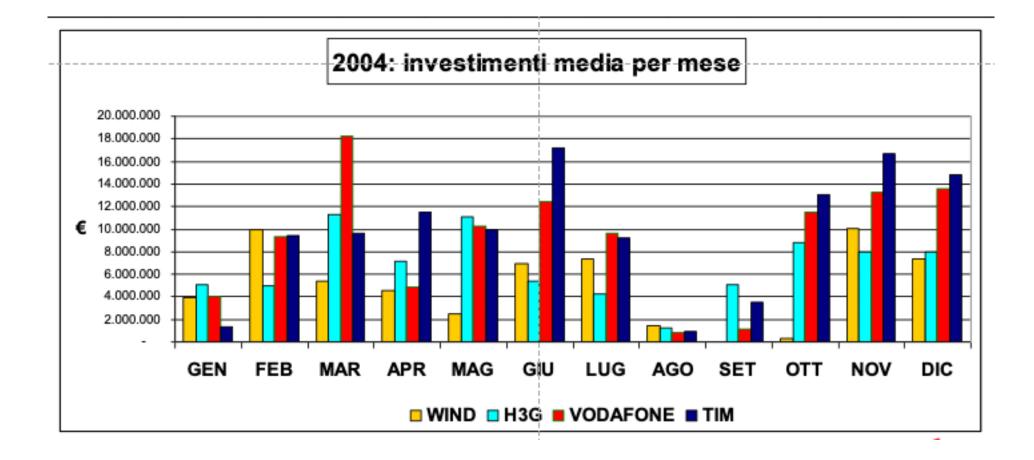
#### 2. Competitors analysis

We need to find **data** on how competitors **reach the same target:** 

- What **media** do they use?
- How much advertising pressure (GRP's, investments)
- **Timing** of their planning schedules, etc.

This information are useful not only to know the media used by competitors, but to evaluate our "**share of voice**" (**SOV**)

#### We analyze seasonality trends: when they advertise



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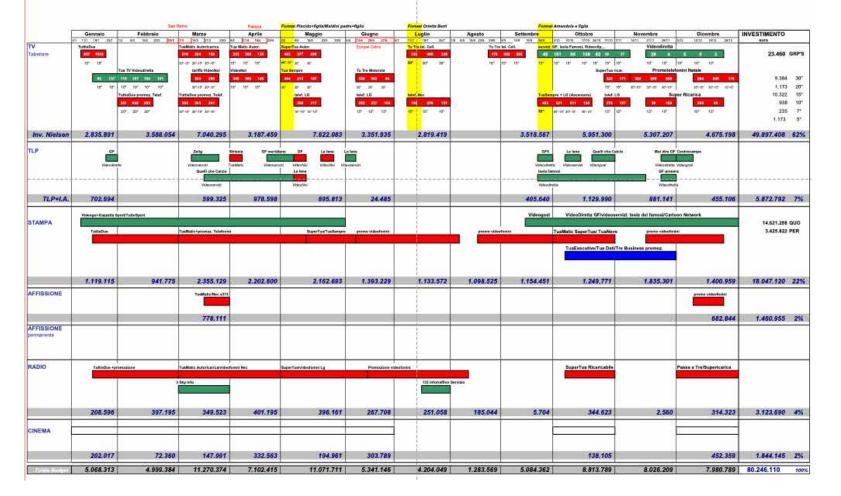
#### What media they plan and how much they invest

2003	ТІМ	SOS	VODAFONE	SOS	H3G	SOS	WIND	SOS
TV	59.866.266	68%	68.260.252	65%	35.632.206	63%	29.208.091	71%
TELEPROMO+I.A.	4.616.775	5%	5.783.756	5%	5.008.199	9%	2.737.197	7%
QUOTIDIANI	8.926.225	10%	17.018.344	16%	9.701.574	17%	2.383.445	6%
PERIODICI	7.792.629	9%	4.451.515	4%	3.149.826	6%	627.382	2%
RADIO	3.654.341	4%	4.589.991	4%	940.042	2%	2.041.266	5%
AFFISSIONE	3.556.967	4%	5.183.903	5%	648.949	1%	2.725.484	7%
CINEMA		0%	311.012	0%	1.741.806	3%	1.511.006	4%
TOTALE	88.413.203	100%	105.598.773	100%	56.822.602	100%	41.233.871	100%

÷

# And their past media planning strategy

#### STRATEGIA DI COMUNICAZIONE H3G Il piano media 2004





#### How do we get these data?

- GRP's Monitoring (Nielsen AGB data) and industry's C/GRP's
- Nielsen adex data



# 3. Media goals setting



#### 3. Media goals setting

We we need **to establish the goals of our advertising program** in order to demonstrate

- how it will help our brand achieve its **marketing goals**,
- and how that objectives will be achieved through the usage of media

We use **media KPIs** (GRP's, impressions, reach%, frequency...)



#### Advertising objectives

The **advertising object** is usually tied to the **stage** at which the target audience is **in the decision-making process** (need, awareness, preference, search, selection, purchase, use, satisfaction)

Paid Media are often used for the cognitive stage (need & awareness)

#### Do you remember the customer journey?



#### Advertising objectives Vs media objectives

If we need to **increase awareness** of our mass-market products, we'll need to plan **mass media** (e.g. TV) with **a lot of frequency** 

- Effective **frequency 4+ with a reach of 70%** or more in 1 month
- 800 TV GRP's (TRP's) for a 2 weeks campaign

# Communication objects must have a specific time frame

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# We need a **reach of 80%** with an **average frequency of 5** in **2 weeks**

#### How many GRP's?



#### We need a reach of 80% with an average frequency of 5 in 2 weeks = (80x5= 400 GRP's in 2 weeks)



How to calculate the **budget**?

#### With the C/GRP's

#### e.g. TV C/GRP's = 3.000€ 400 GRP's x 3.000€ = 1.200.000€



#### Advertising objectives Vs media objectives

If we need to **to stimulate the purchase intention**, we'll probably send **direct emails** with promotional offers, or plan **Google Search Ads** 

- E.g. 5.000.000 email sent
- 50.000 clicks on Google paid ads in 1 months
- Etc.

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Media objectives: Impressions Clicks **Reach% & Frequency GRP's Context affinity/quality** 



# 4. Media strategy



#### In simple terms, creating a **media strategy** means **allocating the budget** among the **chosen media**, with their **timing**



In simple terms, creating a **media strategy** means **allocating the budget** among the **chosen media**, with their **timing** 

The goal is to find the right medium, or combination of media, that will achieve our objectives, given the amount of money that we have to spend and the time frame

#### 4. Media strategy

Therefore, we have to:

- Study the target audience to find the right media/vehicles that reach them
- Define the role of each medium in terms of advertising objectives
- Estimate the cost of each paid medium considering the format of the ads
- And schedule a tentative timing of the campaign, considering our objectives.

#### We need to consider all the media in our strategy

PAID MEDIA

#### **OWNED MEDIA**

EARNED MEDIA

ATL:

- TV
- Press
- Radio
- 00H
- Cinema
- Internet advertising:
  - Display
  - Search
  - Social network

**BTL**: sponsorship, Events, influencer marketing Website App Blog Social network Direct response/CRM

Point of Sales, merchandising, Packaging Branded spaces PR:

- Press (+digital) articles
  USG
- reviews
- recommendations
- Social, Blogs
- WOM



## The launch of a new TV format for Superinternet, a broadband offer by Telecom Italia

# A Sorphismente de la company d

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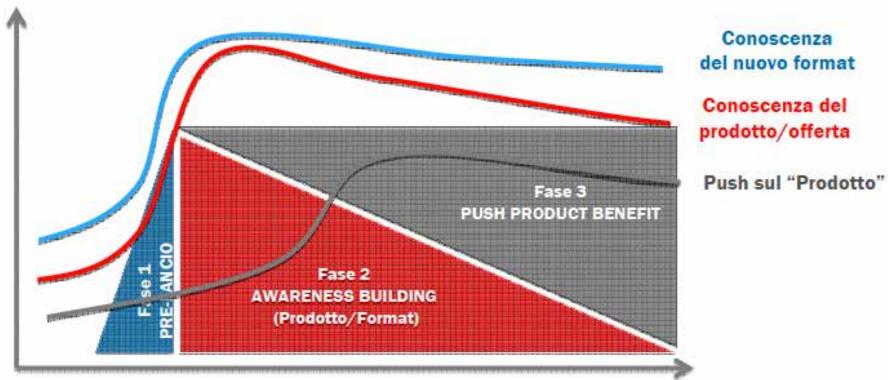


#### La strategia media

1 FASE: PRE-LANCIO NEW FORMAT → stimolare la curiosità sul nuovo format invitando il Target alla visione del nuovo spot in anteprima

2 FASE: AWARENESS BUILDING (NEW FORMAT TV) → massimizzare impatto e copertura del nuovo format creativo e del relativo spot di prodotto → video domination

3 FASE: PUSH PRODUCT BENEFIT → focalizzazione sul prodotto e il suo key brand benefit → sfruttando i mezzi più interattivi (Radio e Web) per far vivere "l'esperienza" del prodotto





#### Ad ogni mezzo il suo compito

La pianificazione è stata costruita sulla base delle abitudini del target, declinando la scelta dei mezzi sulla base degli obiettivi posti al fine di sfruttare sia le diverse caratteristiche di ciascun mezzo sia le relative modalità di fruizione.





#### La declinazione della strategia

#### **<u>1 FASE:</u>** PRE-LANCIO NEW FORMAT → Invito a scoprire il nuovo format TV



#### 2 FASE: AWARENESS BUILDING (NEW FORMAT TV) $\rightarrow$ Videostrategy



<u>3 FASE:</u> PUSH PRODUCT BENEFIT  $\rightarrow$  mostrare/argomentare le key feature del

prodotto





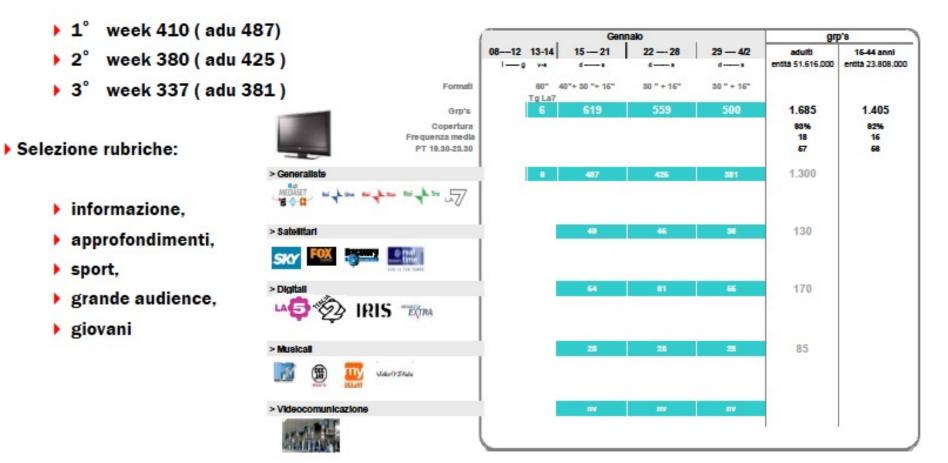




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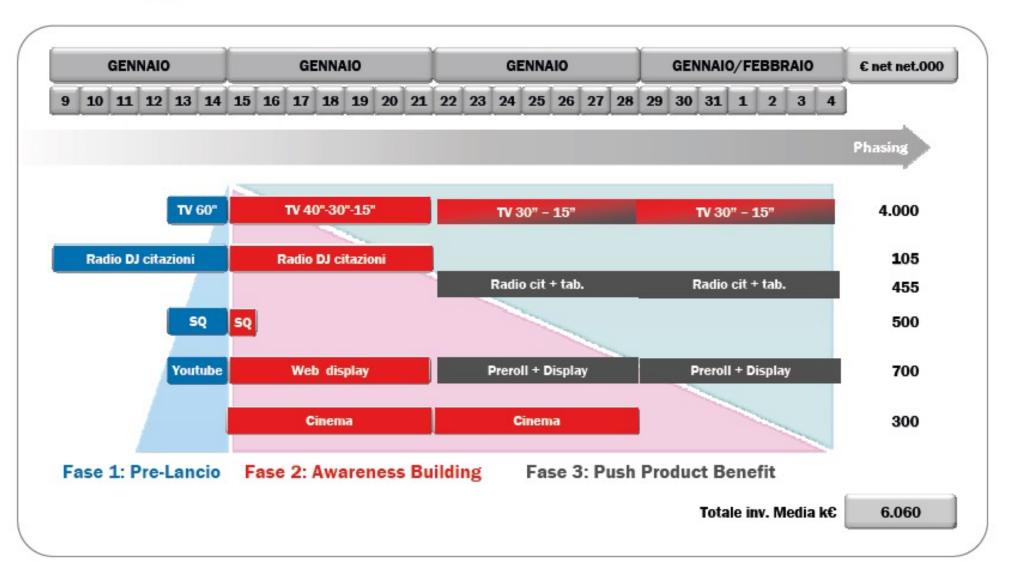
#### Ricerca di ampia visibilità in un breve lasso temporale

Soglie di visibilità : il livello di pressione sviluppato sulle tv generaliste tengono conto dei livelli di efficienza/efficacia sul focus target 14-44 anni





#### **Timing Media**





#### **Risultati di Comunicazione**

		Target Adulti +14	Target 14-44		
~	Grp's	1.865	1.405		
	% Сор	93	92		
	Freq	18	15		
	Grp's	884	1.327		
	% Сор	62,8	82,5		
	Freq	14	16,1		
PETRON MILLION	Grp's	126	114		
	% Сор	42	38		
	Freq	3	3		
Ø	Impression	50Mio			
	Grp's Video	40			
	Stima Biglietti Gennaio	16	16,5Mio		



#### Look at internet impressions... 50 millions



# Do you think they are a lot?





## Let's translate impressions in GRP's

# <u>GRP's = gross impressions x 100</u> Target



## GRP's = 50.000.000 x 100

#### 60.000.000



# 



# GRP's = 500 83,3... 6



# 5. Media planning & buying



#### 5. Preparing the media plan

- Putting together a media plan represents the culmination of all the thinking, planning and organizing that we have seen during these lessons.
- We choose media vehicles, define formats, check space availability and set the calendar with the exact timing of the ads
- We also need to negotiate the media buying and define the exact price for each media vehicle (looking for opportunities in terms of special discounts)



#### Media negotiation strategy

In any media negotiation, **information**, **knowledge and facts** are **power**. Know the media audience, advantages and disadvantages, media competitors, prices, discounts.

#### Media negotiation strategy

- Which issues affect the media negotiation?
  - The yearly budget and future expectations (if it increases or it's cut)
  - **Discounts' history** (we must consider previous years' terms)
  - To be a **new client** (new media investor)
  - Media seasonality (if there's a high demand or not)
  - **Competition** (media that reach the same target audience)
  - Exclusivity (planning one publisher only: e.g. Publitalia Vs. Rai Pubblicità)



# Media plan example

NUOVO SITO UNICO Mezzo: TV, SP, Radio, Web Periodo: 13 luglio - 31 dicembre 2015		Th	e linked
MEZZO/VEICOLO	RISULTAT DI	2015 LUGUO AGOSTO SETTEMBRE OTTOBRE NOVEMBRE DICEMBRE	TOTALE
	COMUNICATION	LUGLIO     AGOSTO     SETTEMBRE     OTTOBRE     NOVEMBRE     DICEMBRE       28     05     12     19     26     02     09     16     23     30     06     13     20     27     04     11     18     25     01     08     15     22     29     06     13     20     27	Cnetnet
TAMPA PERIODICA		FASE WARM-UP FASE \$TART-UP + FOLLOW-UP	259.655,75
NEWS-MAGAZINE, FEMMINILI, SPORTIVI Espresso, Venerdi, Settu, II Giornale Sofie, Vanity Nar, Internazionale, Io Donna D Repubblica, Sport Week, GQ, Le Scienze Planonama, Donna Modema, Gazia, Focus, Tu Sofie, Chi, Tu Sortisi e Canzoni N' Avvisi Totali: 50	137 grp's tg adulti Cop +1 48,1 ots: 2,8	208.671 50.985	259.655,75
RADIO			334.725,77
COMMERCIALI Radio DJ, Radio 105, R05, RTL 102,5 - Citazioni 30" Radio Italia, R101 , Radio Kiss Kiss - Citazioni 30"	383 grp's tg adulti Cop +1 68,5 ots: 5,6	334.726	334.725,77
VEB			912.498,59
INTERNET			241.903,50
Tablet Tablet + PC		241.904	
		286,882	286,882,15
Mobile	î	40.594	40.594,11
TIM MODERN MAGIC		142.419	142.418,84
Social		24.200	100.700,00
Riseva "TIM TILE"			
		100.000	100.000,00
ELEVISIONE			491.342,80
flight		31 4	192.142,80



# 7. execution

## 7. execution: from the media plan to the broadcasting

- We choose the media vehicles considering our advertising and media objectives
- We considered the available budget and we negotiated prices with the media sellers
- We prepared the media scheduling (checking space availability with the media sellers)
- Our advertising agency (production and traffic department) delivers the ad files to the publishers



We are on air



# Let's recap

## Media planning process recap 1/2

- We understand the briefing (target, timing, budget, advertising goals, message)
- We choose the most suitable media for the target audience and the advertising objectives
- Define the **format** we need (space or time)
- Check the target audience's ranking and choose the individual vehicles
- At the same time we check **sales policies for the prices**
- We allocate the budget among the different media/vehicles considering the advertising and media objectives

## Media planning process recap 2/2

- We negotiate with the media seller to get as much discounts as possible (or better terms, such as special positions or free ads)
- Prepare a scheduling with dates and hours of commercials, positions and expected communication results
- For Google Ads, Facebook Business, the other digital platforms and programmatic buying we follow the specific planning process
- We check the Ad files that goes to the publishers (or check that the agency does that. Avoiding mistakes in the production phase!!!) and that the delivery is on time.



# 8. Post evaluation

# 8. Post-evaluation

After the campaign is published or broadcasted

1. Check that the commercials were **broadcasted at the agreed day and time** (or that the print ad was published on the decided issue and got the negotiated position)

#### E.g. TV – AGB data

NIELSEN TV Audience Measurement

CERTIFICAZIONE DI CAMPAGNA PUNTI ORA

Periodo ..... 21/07/13 - 03/08/13 Prodotti ..... TIM SENIOR.

Tavola in ordine ..... Emittente

	PIANT	5. I		-				RIL	EVAZ	TONE								
			ORA		HEP RV FFC		AUDIENCE			PROGRAMMA			FORIZIONE E TOT. EVENTI				FASCE PUBLICITARIE	
En Data		Du di ra ua ta ta	ci break	break *Vic.			Reale Break			Durante O Precedent 11 break	Successiv al break		Senza IA	Prodotti concorrenti	Dur. brea	Fascia pianificata k	Pascia del break	3
R1     22/07/1       R1     23/07/1       R1     24/07/1       R1     26/07/1       R1     20/07/1       R1     29/07/1       R1     30/07/1       R1     30/07/1       R1     30/07/1       R1     31/070/1       R1     30/07/1       R1     02/08/1       R1     02/08/1       R1     02/08/1       R1     03/08/1	3     12:50       3     12:50       3     12:50       3     12:50       3     12:50       3     12:50       3     12:50       3     14:05       3     14:05       3     14:05       3     14:05       3     14:05       3     14:05       3     14:05       3     12:50       3     12:50       3     12:50       3     12:50       3     14:05       3     12:50       3     14:25       3     14:25       3     14:25       3     14:25       3     14:25       3     12:255       3     14:25       3     12:255       3     14:25       3     12:255       3     14:25       3     14:55       3     14:55       3	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	17:54		1042 2152 2152 1331 2082 2450 2333 576 2196 1133 1277 1021 948 1522 2472 2036 2081 1000 2217 1021 942 22472 1000 2015 1021 942 2085 2085 2085 1085 2085 1085 2085 1085 2085 2085 1085 2085 2085 2085 2085 2085 2085 2085 2	1013 2190 1362 2083 2724 2331 1487 2097 11306 1864 9560 1997 1030 974 2335 2097 1030 977 1030 974 2175 1030 974 2175 1030 974 2175 1030 974 2175 1030 1997 11306 1997 1030 974 2175 1030 974 2175 1030 977 11306 1997 11300 1977 11300 1977 11300 1977 11300 1977 11300 1977 11300 1977 11473 1975 1042 1977 11473 11473 11474 11474 11473 11474 11474 11474 11474 11474 11474 11474 11474 11	996 1947		UNO MATTI DON MATTE ESTATE IN DON MATTE ETATE IN DON MATTE TOI-ECONO UNO MATTE TOI-ECONO ESTATE IN DON MATTE TOI-ECONO ESTATE IN DON MATTE CON MATE CON MATTE CON MATE CON MATTE	TO1 CUDINO & TG1 CUGINO & LINEA BLJ REAZIONE TG1 TG1 & SE REAZIONE TG2 SENZA TRA	8/ 0 8/11 2/ 6 8/ 9 9/ 9 6/ 9 3/10 4/11 4/ 5 5/10 4/11 6/ 9 6/12 6/12 6/11 9/11 9/11 8/10	9/10 9/16 3/11 5/12 10/11 6/11 13/12 10/10 8/11 10/10 8/11 10/10 8/11 10/10 8/11 10/10 8/11 10/10 8/11 10/10 8/11 10/10 8/11 10/10 1	VODAFONE SPECIAL VODAFONE SPECIAL	03 2 03 1 03 3 03 3 00 3	6 Uno Nattina/Bonus 7 Meridiana Ono/Bonus 2 Primasers Uno Quis Inizio 3 Pomeriggio Uno B/Bonus 3 Meridiana Uno/Bonus 4 Primasera Uno Quis 6 Rl Tg Meridiana 2 Pomeriggio Uno A/Bonus 3 Rl Tg Meridiana 3 Pomeriggio Uno A/Bonus 2 Pomeriggio Uno B/Bonus 2 Pomeriggio Uno B/Bonus 3 Rl Tg Meridiana 4 Rl Tg Meridiana 6 Uno Mattina/Bonus 8 Rl Tg Meridiana 4 Rl Tg Meridiana 6 Rl Tg Meridiana 6 Rl Tg Meridiana 9 Pomeriggio Uno A/Bonus 9 Pomeriggio Uno A/Bonus 1 Pomeriggio Uno A/Bonus 9 Pomeriggio Uno A/Bonus 1 Pomeriggio Uno A/Bonus 1 Pomeriggio Uno J/Bonus 1 Pomeriggio Uno J/Bonus 1 Pomeriggio Uno J/Bonus 2 Pomeriggio Uno J/Bonus 1 Pomeriggio Uno J/Bonus 2 Pomeriggio Uno J/Bonus 1 Pomeriggio Due/Bonus 9 Meszogiorno Due/Bonus 7 Triasera Uno Guiz 9 Intervallo Meszogiorno Dus 9 Triasera Due/Bonus 9 Trias	Sera Uno A	

- Il dato appare nella colonna solo se il break piu' vicino al pianificato non e' guello di uscita

\*\* - \$ indica che il break e' stato attribuito alla fascia per la tolleranza del +-16' come da listino publitalia # - Il simbolo nella colonna 'durata' evidenzia una diversita' di durate superiore a 5'' \*\*\* - Durata del break al netto di IA e promos

\*\*\*\*- Ora di inizio del break al netto di IA e promos



#### After the campaign is published or broadcast

- 1. Check that the commercial was **broadcasted at the agreed day and time** (or that the print ad was published on the decided issue and dot the negotiated position)
- 2. Check that we got the **expected TV GRP's** (for Radio and Press the GRP's are the same –estimated– ones from the Radio TER and Audipress interviews)

# E.g. TV media plan post-evaluation

DESCRIZIONE		OBIETT	IVO	PREVISIONE	CONSUNTIVO	VARIAZIONE			
N° spot	-	cliente	%	545	<mark>%</mark> 100%	545	100%		
N° spot >6 GRP's (Heavy) **				92	16,9%	79	14%	-13	-14%
N Spot >0 GRP S (neavy)				92	10,9%	19	1470	-13	-1470
N° spot prime time ** (20,30-22,30)				109	20%	109	20%	0	0%
GRP's TOTALE		1.400	100%	1.718,6	100%	1.683,6	100%	-35	-2%
	GRP's 30"	800	57%	1.246,1	73%	1.214,3	72%	-32	-3%
	GRP's 15"	300	21%	472,5	27%	469,3	28%	-3	-1%
GRP's 1° sett.		700	50%	760,4	44%	775,0	46%	15	2%
GRP's 2° sett.		700	50%	958,2	56%	909,0	54%	-49	-5%
copertura				94,1		93,6		-1	
frequenza				17,4		17,3		0	
5+ OTS (Copertura)				81,8%		80,8%			
50% Cop.				+14		+14			
GRP's SIPRA				635,6	37%	635,5	38%	0	0%
GRP's PUBLITALIA				1.083,0	63%	1.048,0	62%	-35	-3%
Heavy GRP's (>6 GRP's) **				786,1	46%	704,9	42%	-81	-10%
GRP's Prime Time				744,1	43%	727,7	43%	-16	-2,2%
(20,30-22,30)									
GRP's control target 18-54				1.429,0		1.428,4		-0,6	0%



#### After the campaign is published or broadcast

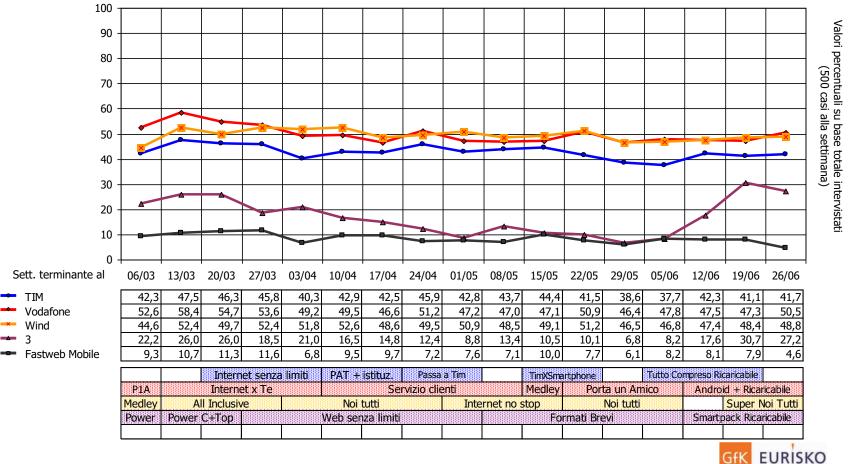
- 1. Check that the commercial was **broadcasted at the agreed day and time** (or that the print ad was published on the decided issue and dot the negotiated position)
- 2. Check that we got the **expected TV GRP's**
- 3. Verify the **advertising results** 
  - Cognitive goals (awareness)
  - Affective (preference, goodwill)
  - Conative (actions like phone calls, website visits, purchases, etc.)

#### Cognitive objectives: e.g. advertising awareness

GfK Group Custom Research STP Telefonia Mobile 3 aprile 2020

Conoscenza totale della pubblicità (spontanea + aiutata)

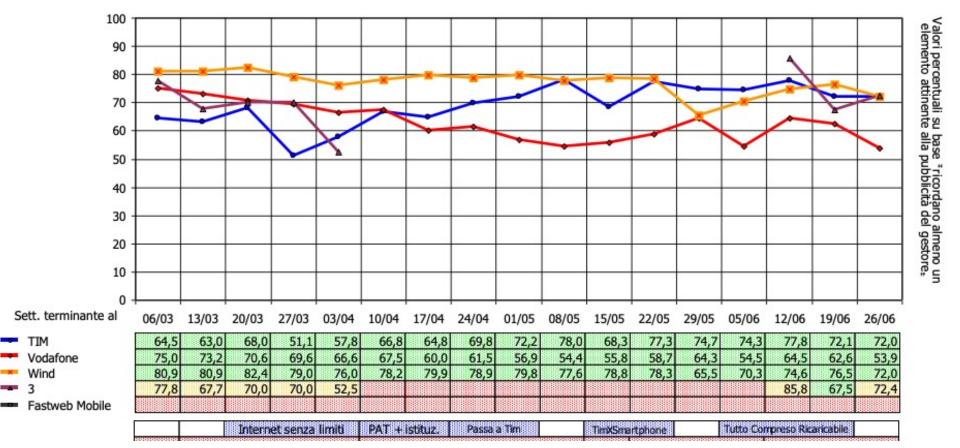
"Di quali aziende che gestiscono reti di Telefonia Mobile lei ricorda di aver visto la pubblicità in televisione, alla radio, su giornali, su periodici, su manifesti?"



#### E.g. Advertising liking (much or very much)



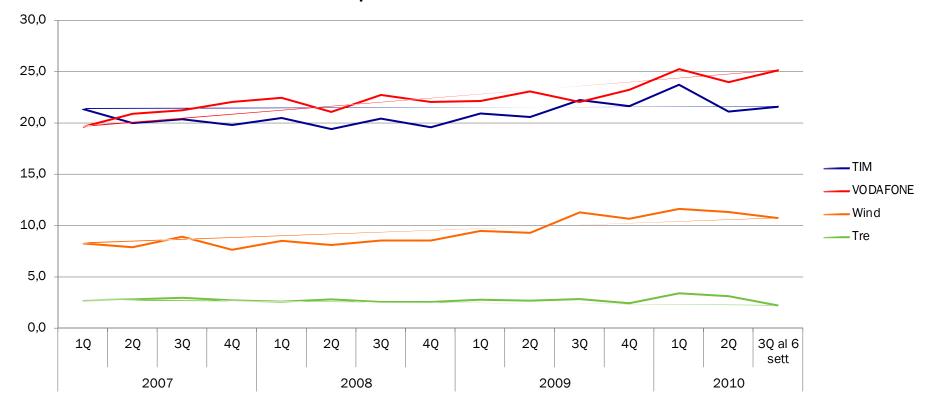
"Le è piaciuta questa pubblicità? Quanto?"



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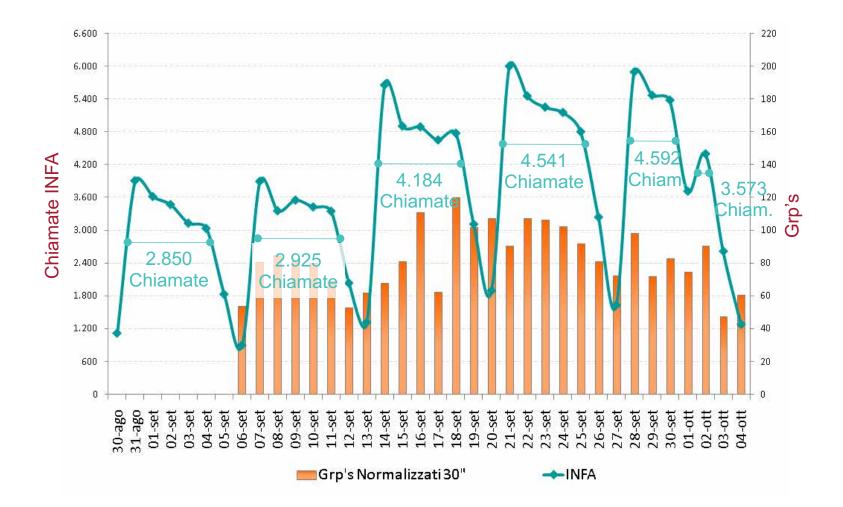
#### Affective objectives: e.g. propensity toward a brand

In the next future I'll buy this brand



Propensione sicuramente sì

#### Conative objectives (e.g. calls Vs GRP's)





## And now let's play





# Sources

The media handbook – Helen Katz – 2017

 Media planning & buying in the 21st century – Ronald Geskey – 2017