## Brand Management & Media Planning

LM in Marketing & Digital Communication







## **Key Media Metrics**

Lesson 4 part. 1 Thursday November, 7



## Where are we?



### Branding Building Process

- 1. Define and position the Brand (Vision, Mission, Values, Brand Personality and Brand Value Proposition)
- 2. Express the brand
- 3. Build awareness and reputation for the brand
- 4. Measure the brand



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### 6-steps brand choreography

- 1. Find a winning **brand value proposition**: the brand promise
- 2. Identify the **buyer personas**
- 3. Study the **customer journey** of the personas
- **4**. Identify the brand **touchpoints** for each phase of the customer journey
- 5. Planning the right message on Paid, Owned & Earned media
- 6. Develop a **total customer experience strategy** (not just communication: all stages of the customer journey must be consistent with the brand promise, from the product to assistance, etc.)

#### POE Media, let's recap

PAID MEDIA

#### ATL:

- TV
- Press
- Radio
- OOH
- Cinema
- Internet advertising:
  - Display
  - Search
  - Social network
- **BTL**: sponsorship, Events, influencer marketing

Website App Blog Social network Direct response/CRM

**OWNED MEDIA** 

Point of Sales, merchandising, Packaging Branded spaces

#### EARNED MEDIA

PR:

- Press (+digital) articles
   USG
- reviews
- recommendations
- Social, Blogs
- WOM



## In our communication plan we will use all our **owned media**



## ...And we try and get as many **earned media** as possible. **Earned media are for free**. And they are **the most effective**, because people trust them



## ...And we buy media to attract new customers, to create awareness and image.



## Paid media are mostly used in the first part of the customer journey

CUSTOMER JOURNEY STEP	COMMUNICATIONS OBJECTIVE	MEDIA & TOUCHPOINTS		
		PAID MEDIA	OWNED MEDIA	EARNED MEDIA
NEEDS/WANTS	BRAND AWARENESS	ADVERTISING (TV, RADIO, PRINT, OOH, CINEMA, WEB, SOCIAL), EVENTS, SPONSORISHIP, ADVERTORIALS		PR: PRESS & TV ARTICLES
CONSIDERS/EXAMINES	BRAND IMAGE	ADVERTISING TV, WEB VIDEO, SPONSORSHIP		WOM, BLOG, REVIEWS
BUY	INFORMATION	PRESS, BROCHURE	WEBSITE, SOCIAL, POINTS OF SALES, PACKAGING	
	ACTION	PAID SEARCH (GOOGLE)	DIRECT RESPONSE, POINTS OF SALES	
	TRUST		POINT OF SALES, DIRECT MAILING	REVIEWS
IS ENGAGED/INTERACTS	CONNECTION		DIRECT, SOCIAL MEDIA	
IS LOYAL/ADVOCATES			WEBSITE, SOCIAL MEDIA, POS	



#### Paid Media

- Advertising ATL (Above-the-line)
  - TV
  - Print
  - Radio
  - OOH (Out Of Home)
  - Cinema
  - Internet (display e native: social e search)
- BTL (Below-the-line)
  - Events
  - Sponsorships/Product Placement/Influencer Marketing
  - Unconventional (Ambient, Guerriglia MK, etc.)



## Paid Media ATL= Advertising



## Advertising is a marketing tactic involving paying for space to promote a product, a service, or a cause.

From https://www.shopify.com/encyclopedia/advertising



#### Media planning

If we want an effective advertising campaign, not only we need to create a relevant and impactful advertising content, but we have to reach our target audience and deliver the message in such a way that it is noticed and remembered



This means:

- 1. Select the right media
- 2. Define how much **space and time is needed** to have our target audience understand the message (30" TV commercial or 15"? One page on newspaper or a banner?)



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- **3**. Define **how many times** we need to **repeat** the message so that is is **remembered** (3 times? 10 times?)
- 4. And at the same time, we have to **spend as little as possible** (or get the maximum effectiveness from the available budget)



## To do this, we need to know the ADV media and how to plan them

## Knowing each advertising media

To effectively **planning media** we have to know:

- 1. Potential reach of our target audience
- 2. How audence is measured, and if these surveys are reliable
- 3. Expressive capability and role in the customer Journey
- 4. Technical Constrains
- 5. Cost (and who sells the media vehicles)

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### How do we measure the reach?

How can we «translate» this capability?

Which is the currency?





## Key planning metrics

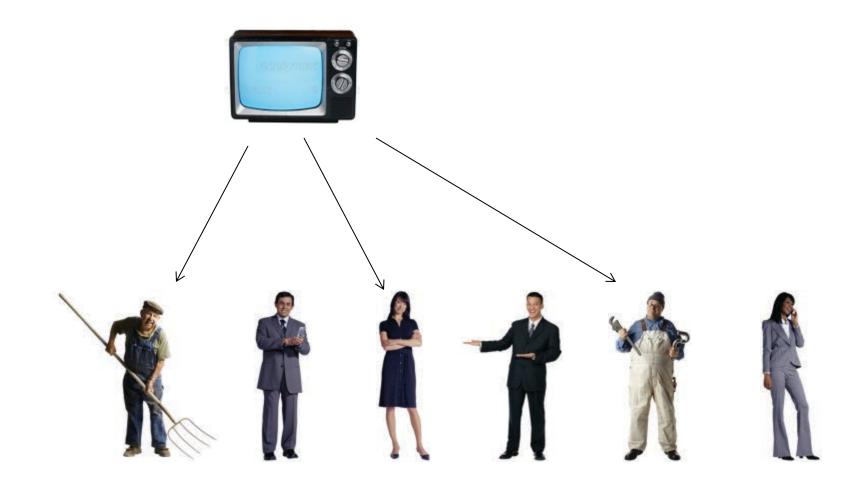




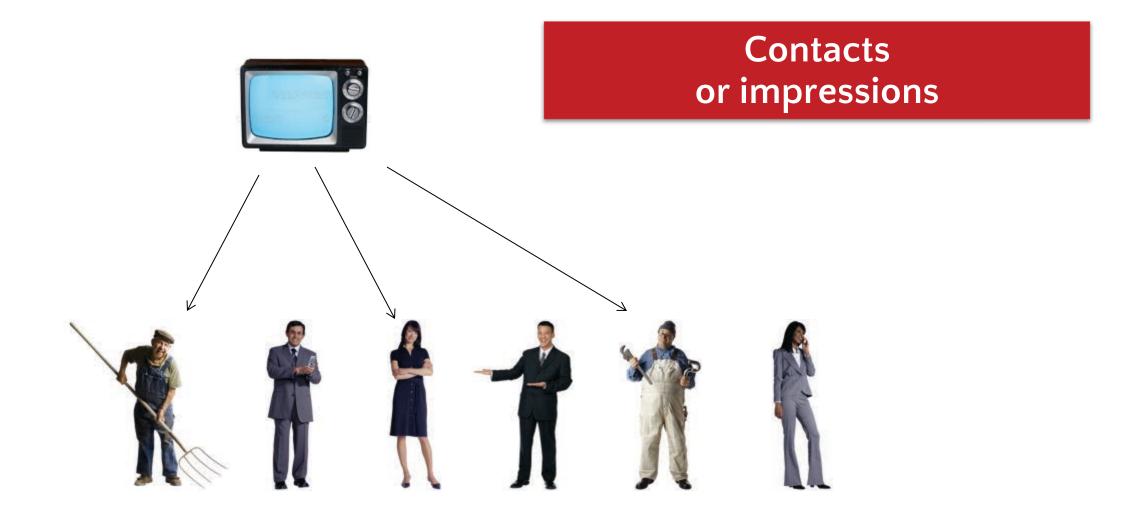


# Let's imagine to plan a TV Campaign



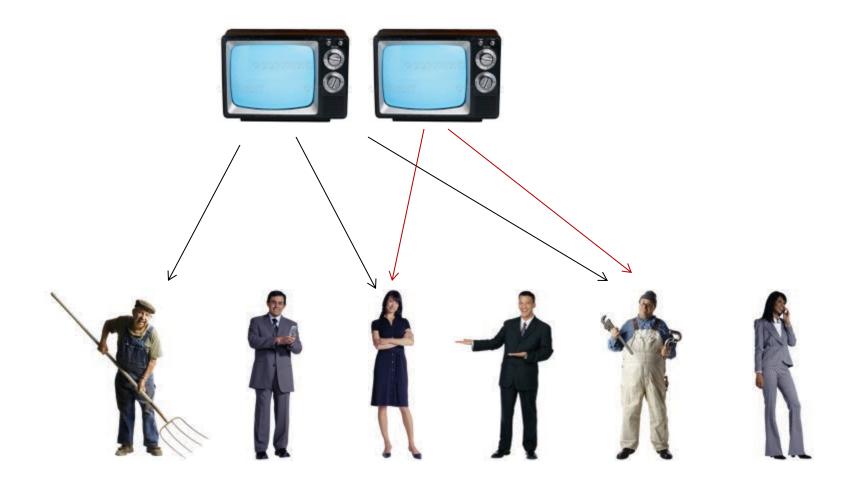








## Now how many impressions?

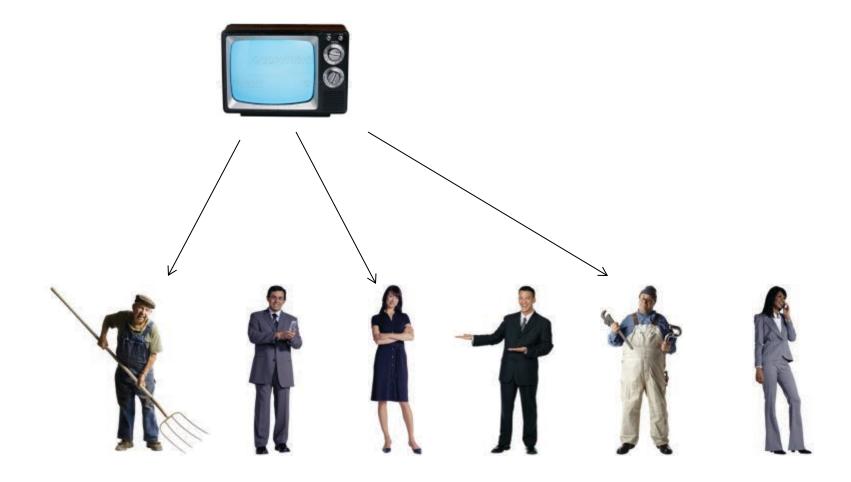




#### **Gross impressions and Net Contacts**



#### When we plan 1 ad only: gross impressions = net contacts





## REACH



## It is also called COVERAGE or PENETRATION





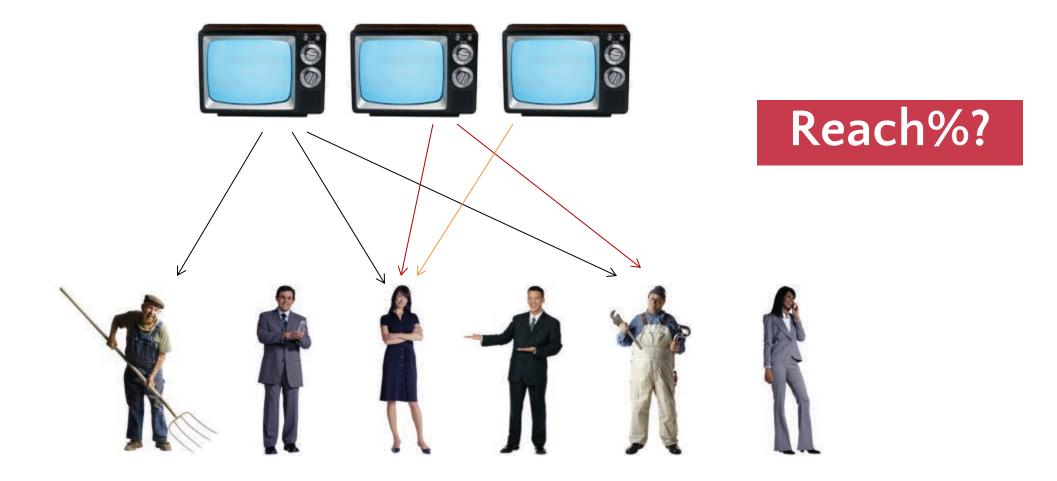
## REACH refers to the number or percentage% of people in the target audience who are exposed to the medium where the message appears



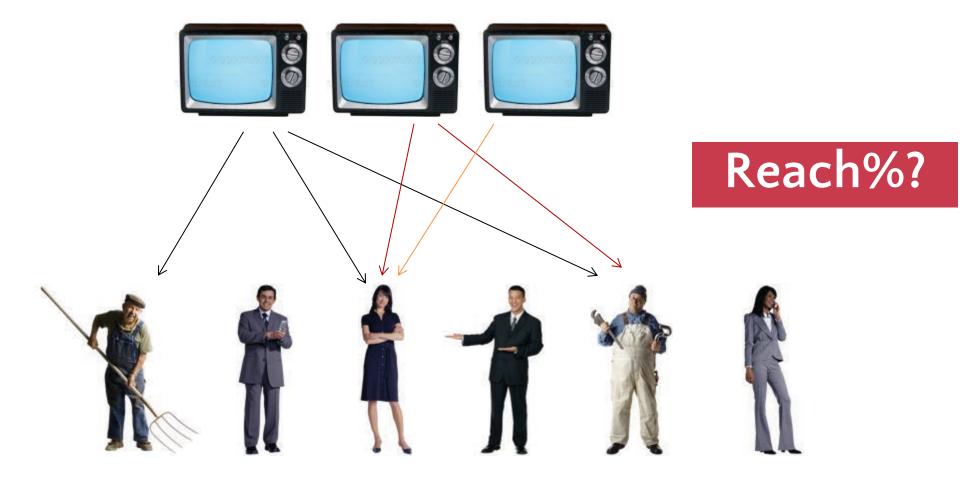
## The higher the reach, The better



### From impressions to reach%



#### Calculation: from impressions to reach%



#### Net contacts / target x 100 = 3/6 x 100 = 50%



## Let's try with some examples



- Target audience: 100
- People who saw the message: 20





- Target audience: 100
- People who saw the message: 20



20%



- Target audience: 200
- People who saw the message: 20





- Target audience: 200
- People who saw the message: 20



10%



- Target audience: 10
- People who saw the message: **5**





- Target audience: 10
- People who saw the message: **5**



**50%** 



## **RATING POINTS**



### Understanding rating points

Rating, especially in USA, is used as the baseline measure for all media concept

- One rating point equals 1 percent of a particular target group
- It is the same as 1% reach



- Target audience: 100
- 1 commercial on TV that **reaches 50 people** in the target audience





- Target audience: 100
- 1 commercial on TV that **reaches 60 people** in the target audience



60%



- Target audience: 100
- 1 commercial on TV that **reaches 60 people** in the target audience



60



## FREQUENCY



- If reach is the net percentage of the target universe reached one or more times by a medium, frequency is the average number of times those persons are reached
- It's «how many times» our target audience has the Opportunity To See (OTS) the message



We need to **repeat the message** in order to have it **remembered** 



## Do you think that the higher the frequency the better?



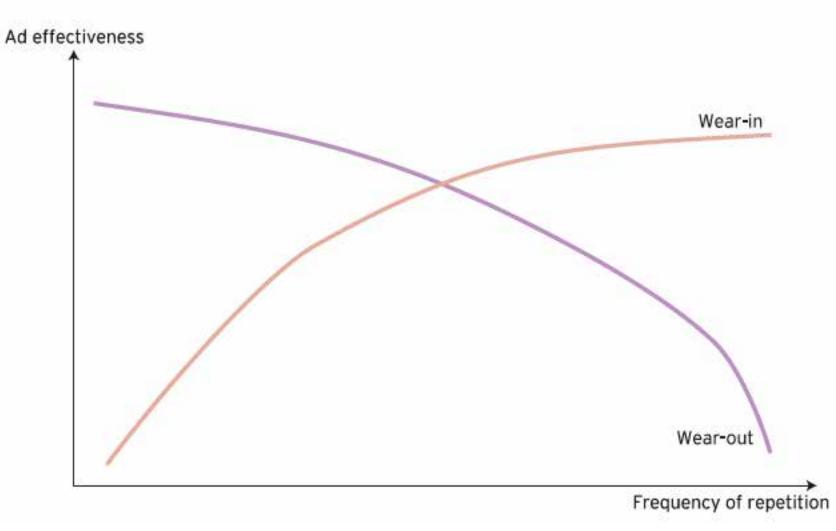


## Frequency is expensive. And too many repetitions annoy (wear-out)



#### Too much frequency = wear-out

Figure 8.3 Ad frequency and ad effectiveness

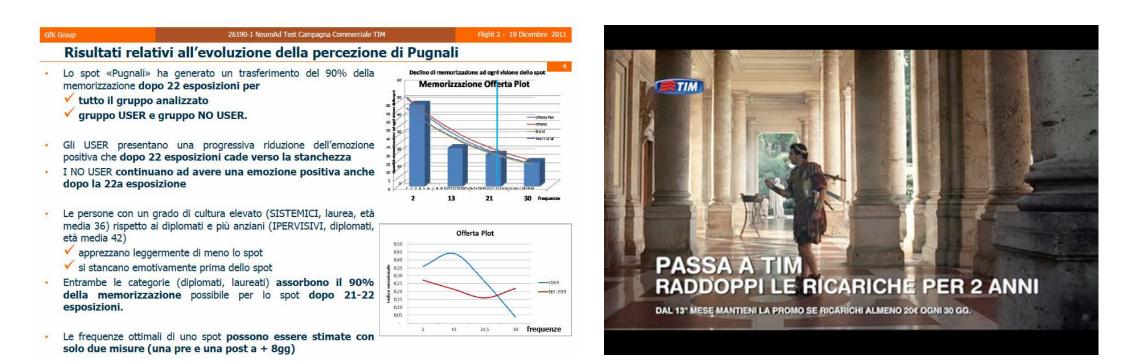


Marketing Communications. A European Perspective, P. De Pelsmacker, M. Geuens and J. Van Den Bergh – 6th edition, Pearson 2017 – cap. 7.

#### What we have learned from a neuromarketing reseach:

Who knew the brand (TIM users) learned more quicky and got tired earlier, while non-users (the target) needed more frequency:

after 22 and more, there were still favourable emotions.





# So how can we choose the right frequency?



### How to define the optimal frequency level

How to decide the **optimal frequency level**? How many times do we need to repeat the message?

It is inevitably linked to the **advertising objective**, the **type of message**, **media clutter**, the product category, the **competition**, the **target group...** 

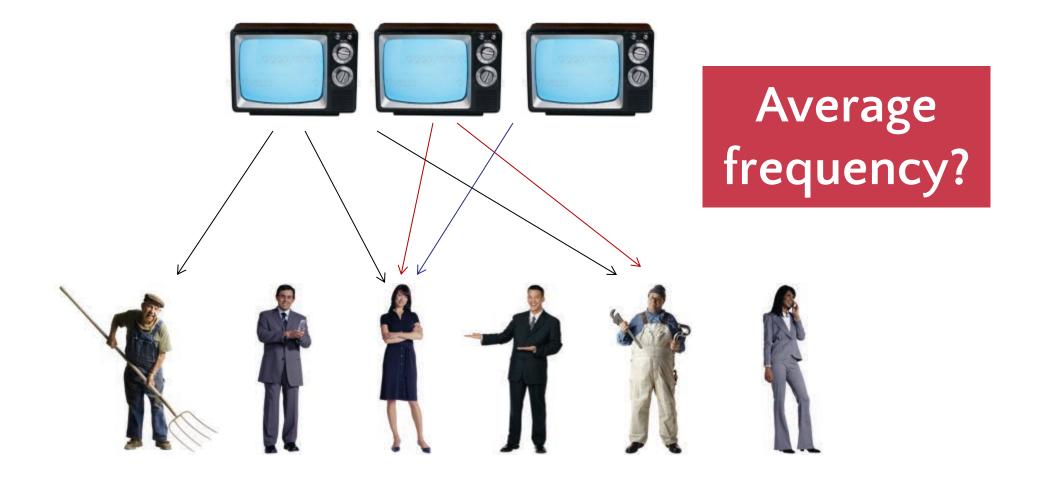
- New product/service?
- Very interesting product/service?
- New advertising campaign?
- Very impactful creativity?
- Young and «quick to grab messages» target audience?
- Cluttered media?



## AVERAGE FREQUENCY reports the average number of times a person is exposed to an advertising schedule

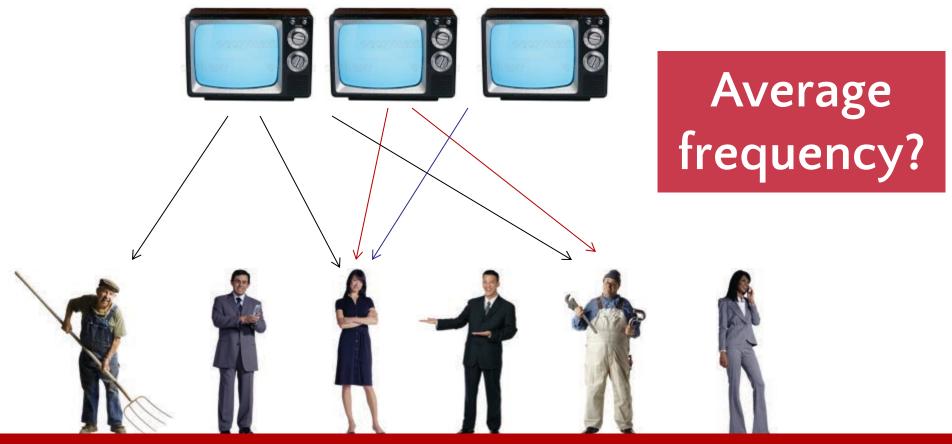


#### How to calculate average frequency





#### How to calculate average frequency



#### Gross impressions/Net contacts= 6/3 = 2

## Let's try with some examples







- Target audience: **100**
- Gross Impressions 400
- People who saw the message: **50**



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- Gross Impressions 400
- People who saw the message: **50**

Gross impressions: 400 / Net contacts: 50 = 400/50 = 8 Average Frequency= 8



- Target audience: **400**
- Gross Impressions 400
- People who saw the message: **100**



- Target audience: **400**
- Gross Impressions 400
- People who saw the message: **100**

4



- Gross Impressions 400
- Target Audience: **500**



- Gross Impressions 400
- Target Audience: **500**

### I cannot know: I don't have the net contacts



## GRP's Gross Rating Points

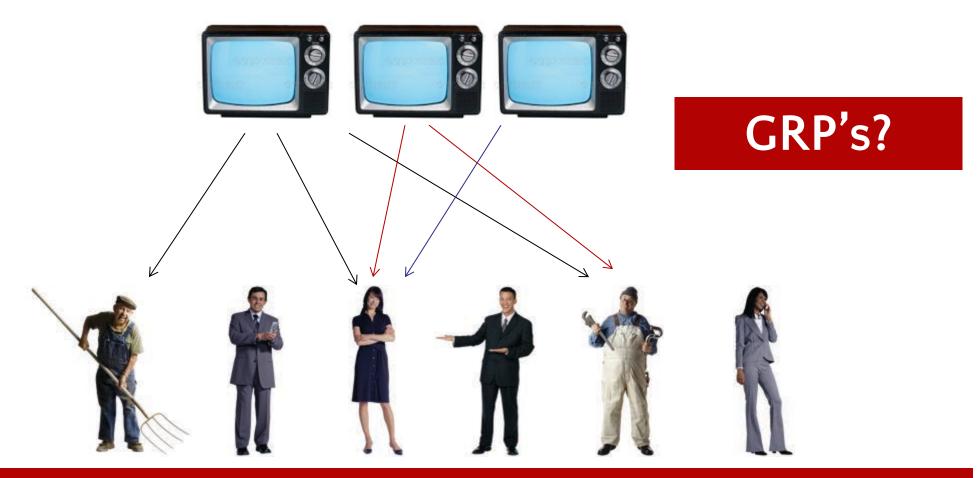


- We can define GRP's as the **units of the advertising «pressure»**
- They are the result of

#### **REACH% (X100) X AVERAGE FREQUENCY**



#### **GRP's: Gross Rating Points**



#### Reach% x 100 x Ave. Frequency = 50 x 2 = 100



## **GRP's** are also called **TRP's** (Target Rating Points)



### If the frequency is 1 GRP's = ?



#### If the frequency is 1 GRP's = ?

## = Reach% x 100 (=REACH without the %)



- **Target** audience: **100** people
- I buy an advertisment on the newspaper that is read by 20 people in target





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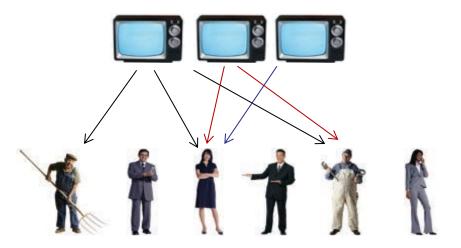
- Target audience: 100 people
- I buy an advertisment on the newspaper that is read by 20 people in target



#### GRP's: another way to calculate them

- GROSS IMPRESSIONS × 100 / TARGET =
- (net contacts x average frequency x 100) / target =
- (net contacts / target x 100) x average frequency =
- REACH% (x100) X AVERAGE FREQUENCY
- 6 × 100 / 6 = 100
- 50% x 2 x 100 = 100

It's really an easy way to calculate GRP's, since we usually don't know the duplication of exposure (and so the net contacts)





# Another easy way to calculate GRP's is...

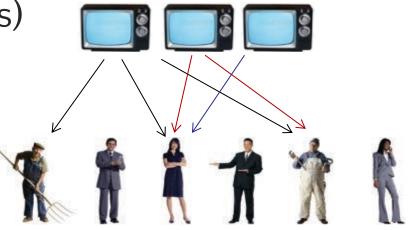


# Adding up all the rating points (the reach%) of each media

### GRP's: adding up all the rating points

#### Adding up all the rating points (reach%) of each AD

- 1° spot = 50% reach% = 50 (rating points)
- 2° spot = 33% reach% = 33 (rating points)
- 3° spot = 17% reach% = 17 (rating points)
- Total = 100 GRP's (GROSS rating points)





### GRP's ARE NOT the reach%! Reach% could be max 100%, While we can have thousands of GRP's

# Let's see if you understood







- **Target** audience: **200** people
- 1 advertisment on La Repubblica is read by 20 people in target





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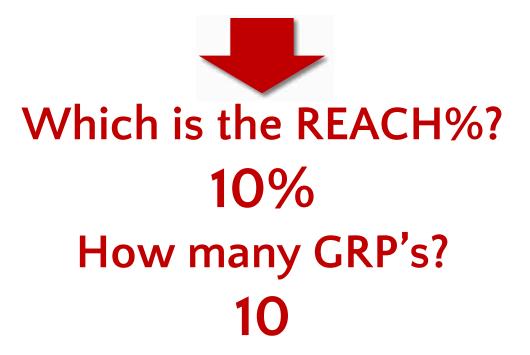


- **Target** audience: **200** people
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- **Target** audience: **200** people
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- **Target** audience: **100** people
- 1 advertisment on Messaggero that is read by 10 people in target +
- 1 advertisment on Corriere della Sera that is read by 20 people in target



#### Which is the REACH%?



- **Target** audience: **100** people
- 1 advertisment on Messaggero that is read by 10 people in target +
- I advertisment on Corriere della Sera that is read by 20 people in target

### Which is the REACH%? I CANNOT KNOW. I don't know the duplications of exposure

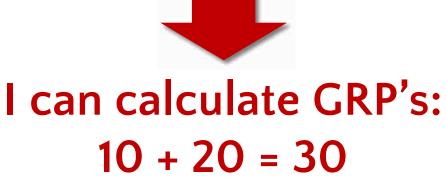


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### So, how can we calculate net contacts and reach%?



# With specific software Used by media agencies



Media agencies are specialized in media strategy, planning and buying

- They use special softwares (Kubik or Galileo / Supernova by Memis) that elaborate data from media audience surveys and calculate exposure duplications
- So that we can estimate net contacts and reach%.

# 1. We start with target audience definition using media audience surveys' segmentation variables

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#### Target audience definition examples

Visual Builder3	x	
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	• 35/44	
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	• 55/64	
	AND	
	Regioni e Province (107)	• ×
	• .ROMA	
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	Drop variables here to create new segment	t

Target Base:	Regioni. Lazio
Target Group:	M 25-64 ROMA cl. Media->Sup
Target Weight:	All people
Size:	1.085 (624) = 21,1%

# 2. Than we get the in-target audience ranking Cover: net contacts Reach%

Farget Base: All people								
Farget Group: M 25-64 ROMA								
Farget Weight: All people Size: 1.187 (681) = 2,2%		<b>↓</b>						T
Carrier	Quantity	Cover	Frequen.	OTS	~ Cvr.% 🗸	TRP 🗸	TGI 🗸	
Integr. Index Coefficien	ts:				0,2	0,4	0,4	
I IL MESSAGGERO	1	247	1	247	20,8	20,8	1.035	
2 CORRIERE DELLO SPORT STADIO	0 1	214	1	214	18,0	18,0	675	
3 LEGGO	1	147	1	147	12,4	12,4	1.184	
4 LA REPUBBLICA	1	128	1	128	10,7	10,7	302	
5 CORRIERE DELLA SERA	1	74	1	74	6,3	6,3	163	
5 IL FATTO QUOTIDIANO	1	37	1	37	3,1	3,1	453	
7 IL SOLE 24 ORE	1	30	1	30	2,5	2,5	182	
3 TUTTOSPORT	1	21	1	21	1,7	1,7	123	
IL GIORNALE	1	19	1	19	1,6	1,6	240	
IO LIBERO	1	12	1	12	1,0	1,0	304	
11 LA STAMPA	1	12	1	12	1,0	1,0	50	
12 AVVENIRE	1	8	1	8	0,7	0,7	150	
13 ITALIA OGGI	1	6	1	6	0,5	0,5	234	
IA IL MATTINO	1	4	1	4	0,3	0,3	30	
15 CORRIERE DELL' UMBRIA VT RI S	SI 1	2	1	2	0,1	0,1	26	



## TRP= Target Rating Point same thing as GRP's



### Ranking by coverage

File Edit Marca Help Lablada Diani

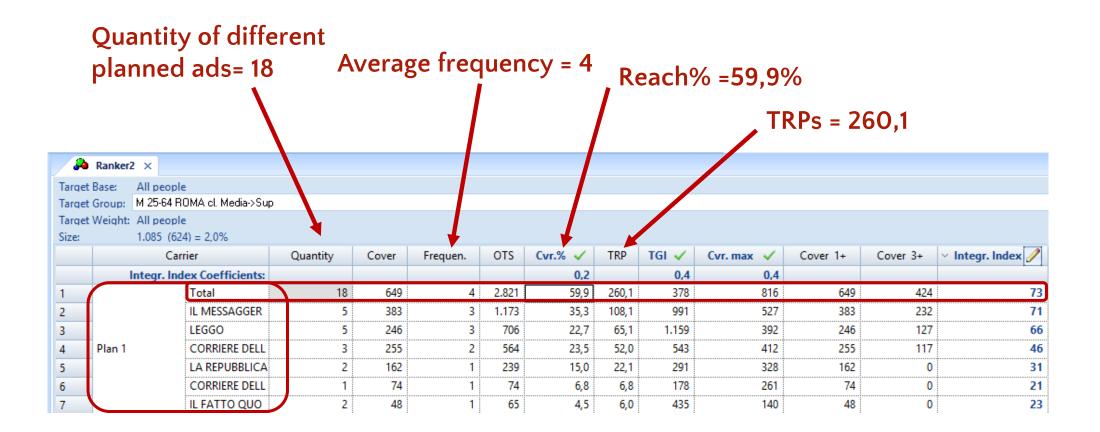
**GRP's** 

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UN P80 STRISCIA NOTIZIA		MIP			950.000,00		950,000,00			950.000,00	807.500,00		104,76		7.708	390,7
R1 SANREMO 2 /FB		FBR			1.902.000,00		1.902.000,00			1.902.000,00		1.812			20.709	1049.8
R1 SANREMO 4 /FB		FBR			1.752.000,00		1.752.000,00			1.752.000,00		1.788			19.332	980,0
R1 SANREMO 3 /FB		FBR			1.830.000,00		1.830.000.00			1.830.000,00		1.773			20.366	1032,4
R1 SANREMO 5 /FB		FBR			1.632.000,00		1.632.000,00			1.632.000,00		1.748			18.417	933.6
UN P80 AVANTI UN ALTRO FLASH		MIP			450.000,00		450.000,00			450.000,00	382.500,00	1.521	65,53		5.837	295,9
UN P80 AVANTI UN ALTRO		MIP			830.000,00		830,000,00			830.000,00	705.500,00	1.521	65,53		10.765	545.7
UN P80 AVANTI UN ALTRO		MIP			830.000,00		830.000,00			830.000,00	705.500,00	1.521	65,53	12.665	10.765	545,7
UN P80 AVANTI UN ALTRO FLASH		MIP			450.000,00		450.000,00			450.000,00	382.500,00	1.521	65,53	6.867	5.837	295,9
UN P80 AVANTI UN ALTRO FLASH		MIP			450.000,00		450.000,00			450.000,00	382.500,00	1.521	65,53	6.867	5.837	295,9
UN P80 AVANTI UN ALTRO		MIP			830.000,00		830.000,00			830.000,00	705.500,00	1.521	65,53	12.665	10.765	545,7
UN P80 AVANTI UN ALTRO		MIP			830.000,00		830.000,00			830.000,00	705.500,00	1.521	65,53	12.665	10.765	545,7
UN P80 AVANTI UN ALTRO FLASH		MIP			450.000,00		450.000,00			450.000,00	382.500,00	1.521	65,53	6.867	5.837	295,9
R1 SANREMO 6 /FB		FBR			1.050.000,00		1.050.000,00			1.050.000,00	892.500,00	1.512	65,17	16.113	13.696	694,3
R1 SANREMO 1 /FB		FBR			1.866.000,00		1.866.000,00			1.866.000,00	1.586.100,00	1.427	61,49	30.349	25.796	1307,7
UN P80 METEO 2030 C5		MIP	P	N	470.000,00		470.000,00			470.000,00	399.500,00	1.425	61,40	7.655	6.507	329,8
UN P80 METEO 2030 C5		MIP	P	N	470.000,00		470.000,00			470.000,00	399.500,00	1.425	61,40	7.655	6.507	329,8
UN P80 METEO 2030 C5		MIP	P	N	470.000,00		470.000,00			470.000,00	399.500,00	1.425	61,40		6.507	329,8
UN P80 METEO 2030 C5		MIP	P	N	470.000,00		470.000,00			470.000,00	399.500,00	1.425			6.507	329,8
UN P80 QUESTA SERA		MIP	P		260.000,00		260.000,00			260.000,00	221.000,00	1.338	57,65		3.833	194,3
UN P80 QUESTA SERA		MIP	P		260.000,00		260.000,00			260.000,00	221.000,00	1.338			3.833	194,3
UN P80 QUESTA SERA		MIP	P		260.000,00		260.000,00			260.000,00	221.000,00	1.338			3.833	194,3
UN P80 QUESTA SERA		MIP	P		260.000,00		260.000,00			260.000,00	221.000,00	1.338	57,65		3.833	194,3
R1 SANREMO 7 /FB		FBR			868.800,00		868.800,00			868.800,00	738.480,00	1.232	53,07		13.914	705,4
UN P80 PRIMA FILA C5 LA5		MIP	P		250.000,00		250.000,00			250.000,00	212.500,00	1.202	51,81		4.101	207,9
UN P80 PRIMA FILA C5 LA5		MIP	P		240.000,00		240.000,00			240.000,00	204.000,00	1.132			4.182	212,0
UN P80 PRIMA FILA C5 LA5		MIP	P		215.000,00		215.000,00			215.000,00	182.750,00	1.035	44,61		4.097	207,7
R1 SANREMO 8 /FB		FBR			438.000,00		438.000,00			438.000,00	372.300,00	1.034	44,55		8.356	423,6
R1 SANREMO RAISERA /FB		FBR	L _		1.230.000,00		1.230.000,00			1.230.000,00		910			26.658	1351,4
UN P80 TOP MORNING NEWS - A		T80	P	N	210.700,00		210.700,00			210.700,00	179.095,00	883	38,06		4.706	238,6
UN P80 TOP MORNING NEWS - A		T80	P	N	210.700,00		210.700,00			210.700,00	179.095,00	883	38,06		4.706	238,6
UN P80 TOP MORNING NEWS - A		T80	P	N	210.700,00		210.700,00			210.700,00	179.095,00	883	38,06		4.706	238,6
UN P80 TOP MORNING NEWS - A		T80	P	N	210.700,00		210.700,00			210.700,00	179.095,00	883			4.706	238,6
UN P80 COMICS I1 BV		MIP			100.000,00		100.000,00			100.000,00	85.000,00	840	36,19		2.349	119,1
UN P80 COMICS I1 BV		MIP			100.000,00		100.000,00			100.000,00	85.000,00	840	36,19		2.349	119,1
UN P80 COMICS I1 BV UN P80 COMICS I1 BV		MIP			100.000,00		100.000,00			100.000,00	85.000,00 85.000,00	840 840	36,19		2.349 2.349	119,1 119,1
UN P80 COMICS II BV UN P80 PROGETTO YOUNG WOMAN		MIP			940.000,00		940.000,00			940.000,00	799.000,00	840 814	35,05		22.794	1155,5
R1 TG1 SERA SPEC SANREMO /FB		FBR			822.000.00		822.000,00			822.000.00	698.700,00	771	33,21		21.036	1066.4
UN P80 METEO ST. APERTO II BV		MIP	P	N	127.000,00		127.000,00			127.000,00	107.950,00	763	32,88		3.283	1066,4
UN P80 METEO ST. APERTO II BV		MIP	P	N	127.000,00		127.000,00			127.000,00	107.950,00	763			3.283	166,4
UN PRO METEO SI. APERIO II BU		MIP	P	N	127.000,00		127.000,00			127.000,00	107.950,00	763			3.283	166,4
UN PRO METEO SI. APERIO II BV		MIP	P	N	127.000,00		127.000,00			127.000,00	107.950,00		32,88		3.283	166,4
ON TOO MELEO ST. MIENTO II DV	1	I HIT	1 1	1 14	1 127.000,00	I	1 127.000,00		I	1 127.000,00	107.530,00	/03	32,00	5.002	5.203	100,4
															Period 04/02/2018	lo Sconti Stagi

0 30

Analisi Piani

# Then we choose a combination of media vehicles and we have the plan results



There may be discrepancies due to rounding

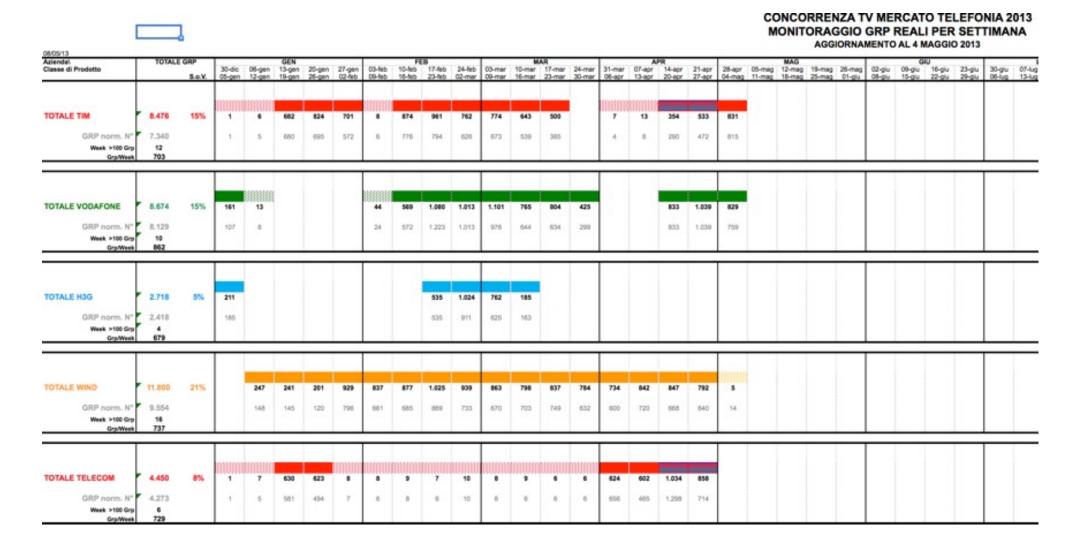


## GRP's are the most important metrics in advertising planning (together with the budget)



# TV planning is measured in GRP's

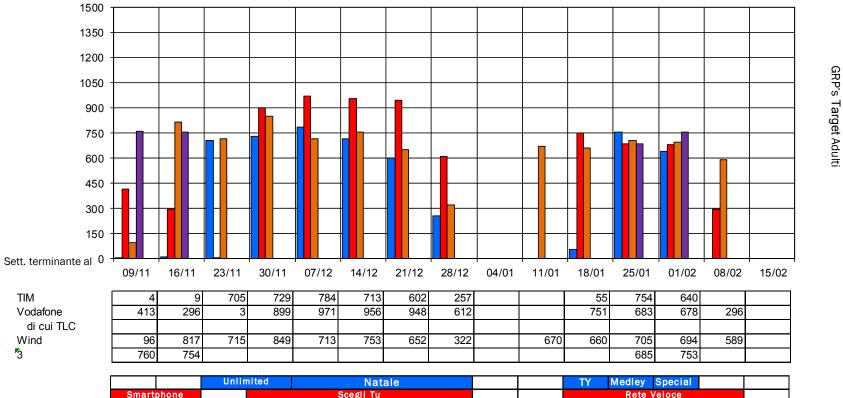
#### We track our competitors' GRP's to calculate Share of Voice and forecast their strategy



Gruppo Telecom Italia

#### La pressione esercitata sul mezzo TV per gestore

I dati relativi alla pressione pubblicitaria esercitata attraverso la televisione sono quantificati in GRP's (GROSS RATING POINT o CONTATTI LORDI). I GRP's equivalgono al prodotto della percentuale di copertura del target, ovvero i contatti netti (REACH), per la frequenza media di esposizione (FREQUENCY).



		Unlimited			Nat	ale			TY	Medley Special		
Smart	tphone				Scegli Tu							
Al	Super Al	Medley	Noi	Tutti	Α	II Inclusiv	/e	AIU	&S	All Inclusive pro	mo&2 GB	
Galax	ky Gear									All In		



#### And you can also use them to plan social media

#### Meta Business Help Centre

# How does TRP buying on Facebook work?

1,553 views

#### What is TRP buying?

TRP buying lets advertisers familiar with TV campaigns plan and buy video campaigns using Nielsenverified Target Rating Points (TRPs) on Facebook and Instagram. This allows video campaigns to be planned, bought and reported on in the same way as ads on TV and other online video channels. When using TRP buying, your campaign will be booked on an insertion order directly with Facebook and will be optimised towards Nielsen on-target delivery according to your chosen demographic audience.



#### Let's do some practice

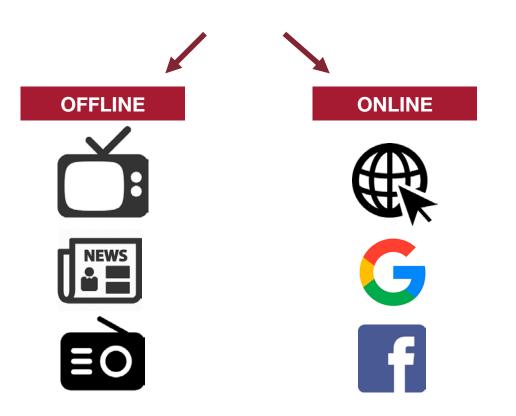




# Let's see some metrics related to media buying



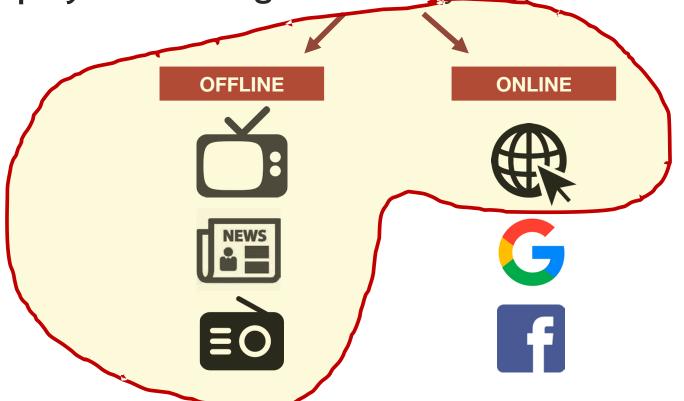
#### We must distinguish between media





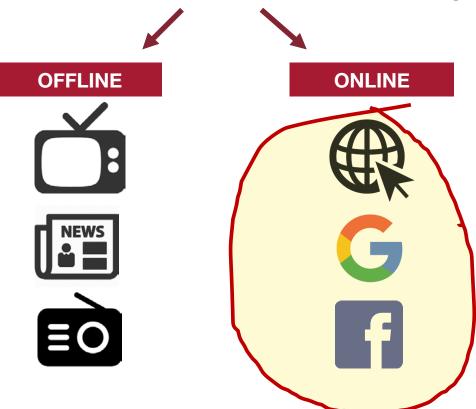
#### How do we buy media?

Sometimes we have a **rate card**, usually for **offline media** and **online display advertising**, and we try negotiate a **discount** 



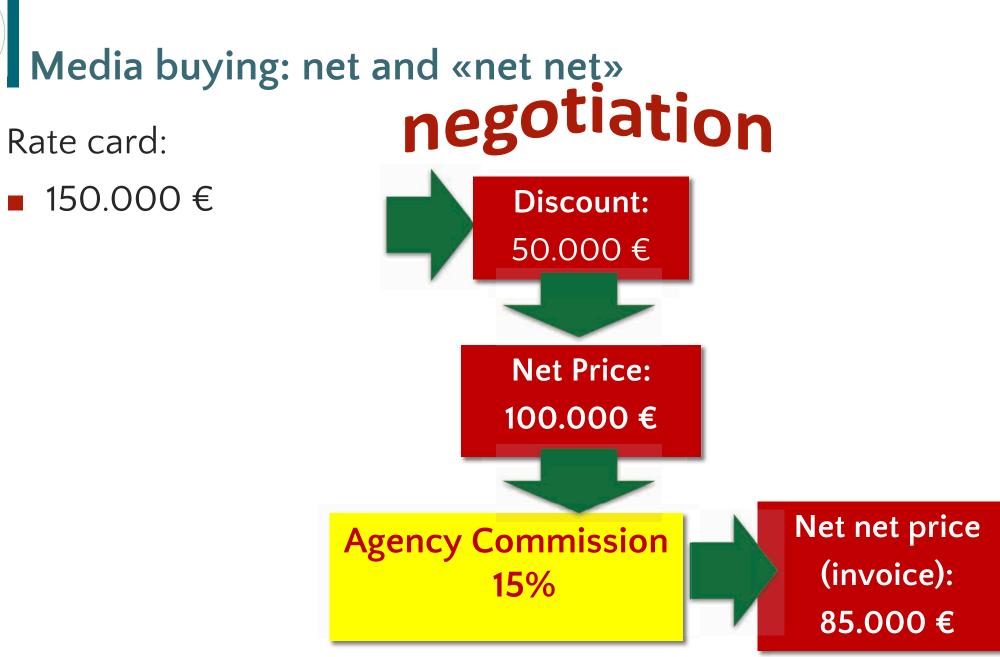


With **Google Ads, Social Networks and Programmatic advertising**, we buy bidding on an **auction**. There are **not fixed prices** or discount





# How do we buy offline media in Italy





#### Net and Net Net

- Net price is the price calculated after the negotiation (rate card discount)
- Net net price is the price of the invoice (net price minus 15% of Agency commission).

#### Media efficiency: costs Vs. rating points

To **compare media vehicles**, we can use the ratio between cost and GRP's, that's called:

### C/GRP's (Cost/GRP's)

Or we can use cost Vs. contacts (usualy for print, considering Circulation),:

**C/C** (Cost/Contacts)



#### ■ I buy 1.000 GRP's on a TV plan and I spend 1.000.000 euro.



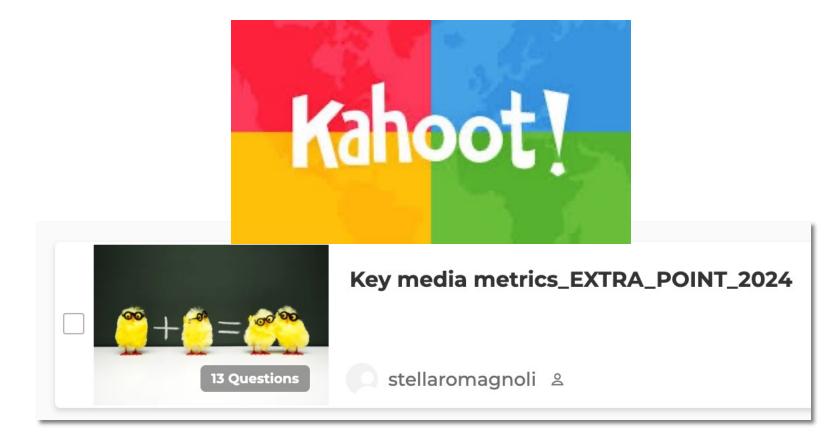


#### ■ I buy 1.000 GRP's on a TV plan and I spend 1.000.000 €.

# What's the C/GRP? 1.000.000 / 1.000 = 1.000 €

#### Ready to play a very special game?

**13 questions.** Try to **answer correctly**. If you make **=< 3 errors** you get **an extra point** to add to the exam written test



## Fonti

- Marketing Communications. A European Perspective, P. De Pelsmacker, M. Geuens and J. Van Den Bergh – 6<sup>th</sup> edition, Pearson 2017 – cap. 7.
- The media handbook Helen Katz 2017
- Media planning & buying in the 21st century Ronald Geskey – 2017